

Reflection In Action to Improve Self-reliance and Effectiveness (RAISE)

A guide for assessing implementation of proven high-impact reproductive health solutions

TABLE OF CONTENTS

ACKNOWLEDGMENTS1	
ACRONYMS2	
BACKGROUND3	
RAISE Assessment Tool Overview4	
STATE GOVERNMENT RAISE ASSESSMENT PROCESS6	
Prospective Audience6	
Structure6	
Criteria7	
SCORING8	
Helpful Tips9	
WORKSHOP MATERIALS11	
RAISE Assessment Form	
RAISE Assessment Consensus Form27	
State Government Action Plan Form38	
REFERENCES40	

ACKNOWLEDGMENTS

This assessment tool was adapted from The Challenge Initiative (TCI) East Africa Hub. They would like to acknowledge and thank the following individuals for their valuable contributions to this document.

- Kojo Lokko, Executive Director TCI
- Paul Nychae, Regional Director TCI East Africa
- Allan Katamba Ssemakula, Country Lead TCI Uganda
- · Peter Kagwe, Country Lead TCI Kenya
- · Rose Mnzava, Country Lead TCI Tanzania
- · Kathryn Walsh, Program Officer, TCI
- Kim Martin, Senior Program Officer, TCI
- Christina Cherel, Communications Associate, TCI
- Magdalene Mbondo, County Manager TCI Kenya
- Charles Mushi, M&E Manager TCI Tanzania
- · Janet Adongo, Senior Technical Officer TCI Uganda
- Albert Bwire, AYRH Program Officer TCI Uganda
- Levis Onsase, County Manager TCI Kenya
- Assumpta Matekwa, County Manager TCI Kenya
- Kate Cho, Senior Program Officer, Advocacy & Accountability
- · Health Department, Mukono Municipality, Uganda
- Health Department, Makindye Ssabagabo Municipality, Uganda
- · Health Department, Buikwe District, Uganda
- · Health Department, Kawempe Division, Kampala, Uganda
- · Health Department, Nairobi County, Nairobi, Kenya
- Health Department, Kilifi County, Nairobi, Kenya
- Health Department, Migori County, Nairobi, Kenya

ACRONYMS

AOP Annual Operational Plan

ACG Advocacy Core Group

AYRH Adolescent and Youth Reproductive Health

BMGF Bill & Melinda Gates Foundation

CIP Costed Implementation Plan

CLMS Contraceptive Logistics Management Systems

CoP Community of Practice

FP Family Planning

HMIS Health Management Information System

LARC Long-acting Reversible Contraceptive

LG Local government/s

LGA Local Government Area

SBCC Social and Behavior Change Communication

SDP Service Delivery Point
SMoH State Ministry of Health

SPHCDA State Primary Health Care Development Agency

MDA Ministries, Departments & Agencies

MSC Most Significant Change

PIT Project Implementation Team

RAISE Reflection in Action to Improve Self Reliance and Effectiveness

TCI The Challenge Initiative

TCI-U TCI University

TWG Technical Working Group

BACKGROUND

The Challenge Initiative (TCI), is a "business unusual" approach to financing, scaling up and sustaining reproductive health solutions among women 15-49 years of age in urban poor areas, with a recent additional emphasis on adolescents and youth, newlyweds and first-time parents 15-24 years of age.

TCI builds off evidence from the Bill & Melinda Gates Foundation's \$150-million Urban Reproductive Health Initiative (URHI) by using URHI's proven solutions for implementation. It is a departure from the typical aid model because interested cities must bring their own resources and political will to the table to access funds from TCI.

TCI does not implement, but rather it works through regional "accelerator hubs" to provide ongoing coaching and technical guidance (Figure 1) to the cities and states as they implement proven interventions found on TCI University – an online platform for codifying, adapting, learning and sharing TCI's proven approaches.

TCI partners with four hubs – Jhpiego in East Africa, IntraHealth in Francophone West Africa, Johns Hopkins Center for Communication Programs (CCP) in Nigeria, and Population Services International (PSI) in India – to support local governments currently implementing. TCI Nigeria currently supports 78 local government areas (LGAs) across 10 states to implement family planning (FP) programs, with plans for expansion to additional LGAs and states in the coming years. It is expected that through technical assistance from TCI and with the state government taking ownership of implementation, family planning programs will be sustained in the country.

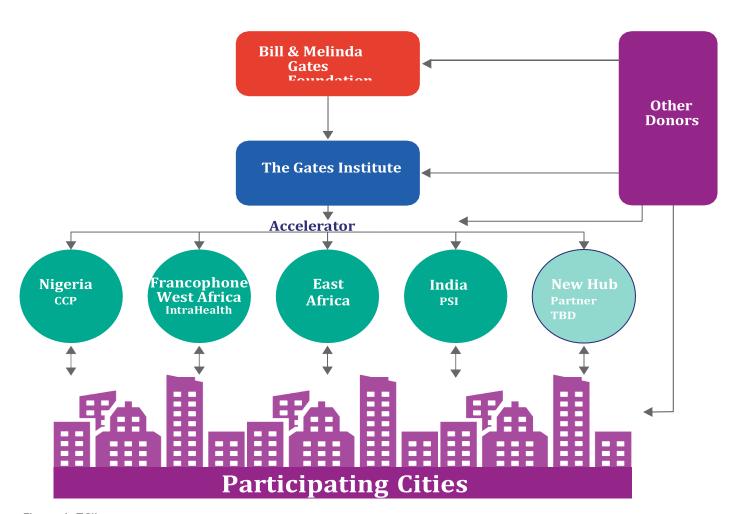


Figure 1: TCI's structure

TCI supports:

- State government buy-in and leadership and ownership of the program (including dedicated financial resources)
- Targeted technical assistance to the government to develop a program design for family planning with proven solutions, utilizing TCI-U
- Coaching of state government officials in program design and implementation for geographies to scale up tested family planning interventions

REFLECTION IN ACTION TO IMPROVE SELF RELIANCE AND EFFECTIVENESS ASSESSMENT TOOL OVERVIEW

This tool was adapted from TCI's East Africa hub to assess the quality and sustainability of FP high-impact interventions in each implementing city. Since TCI provides technical coaching to governments as they implement the high-impact approaches found on TCI University, the tool is meant to be used directly by government staff, in partnership with TCI.

Activities key to TCI's success in each city include measuring the intensity of implementation, implementing course corrective actions, maintaining quality during rapid scale-up, encouraging local ownership that leads to sustainability, and engaging stakeholders in decision-making in meaningful ways. The tool utilizes a standard set of indicators that consider all these elements and help governments reflect on their implementation progress in four main areas identified in TCI's Sustainable Scale-Up Pillars (Figure 2).









Figure 2: TCI's four sustainability pillars.

Through this reflective self-assessment tool, governments and their stakeholders:

- 1. Evaluate the quality of FP high impact interventions
- 2. Identify key areas in need of strengthening
- 3. Develop a concrete action plan for improvement
- 4. Monitor the progress of the action plan
- 5. Pinpoint program aspects that can serve as models for other states and government family planning programs

This tool promotes organizational learning, fosters an environment of best-practice sharing and enables state governments to own their improvement plans. By developing and implementing a systemic strategy, it will be easier for state governments to effectively assess and evaluate their family planning program interventions in a standardized manner and to recommend changes.

The tool is meant to be adaptable to other health areas outside of family planning and it is encouraged that governments (whether local, state or national) adapt the tool to their local needs. For instance, this version of the tool focuses on family planning, however, TCI plans to support government to adapt the tool to assess its adolescent and youth reproductive health (AYRH) interventions.

STATE GOVERNMENT RAISE ASSESSMENT PROCESS

PROSPECTIVE AUDIENCE

The tool was designed to be used by state and local governments that have (1) expressed interest in working with TCI, (2) recently started implementation of FP high-impact approaches, or (3) already implementing FP approaches for a period of time.

For governments new to TCI, the tool will help TCI determine the commitment of the government, the level of coaching and training needed, and relevant local partners. For governments already implementing FP approaches, it will help TCI gauge how the high-impact approaches have influenced the local government over time and the likelihood for sustainability when TCI's support (i.e., financial and coaching support) is eventually phased out. This will also help TCI to rank, recognize and reward governments, including eventually phasing-out or shifting its technical assistance from high-performing governments to those that may need more support.

This tool is intended to be used by program managers within the State Ministry of Health (SMoH)/ Department of Health and State Primary Health Care Development Agency (SPHCDA) that are responsible for implementing family planning programs. Ideally, the program managers would be part of a larger team working together with staff and leaders from all relevant departments in implementing states. At the very least, the following persons are recommended to participate in the assessment process:

- Available heads of relevant Ministries, Departments & Agencies (Honorable Commissioner for Health, Executive Secretary SPHCDA, Director of Public Health, Director of Community Health Services, Director of Pharmaceutical Services, Director of Budget, Director of Finance, Director of Planning, Research & Statistics etc.)
- State and LGA RH/FP Supervisors
- State and LGA Monitoring & Evaluation Officers
- State & LGA Health Educators
- Adolescent Health Desk Officer
- Relevant Finance officer
- Medical Officers of Health/ PHC Coordinators
- Representatives of ACG and other relevant TWGs (LMCU, RH TWG, SBCC TWG etc.)

STRUCTURE

The government self-assessment tool is meant to be used during an eight-hour workshop in one-day (9 am–5 pm). However, there is also pre-workshop preparation to make sure that the in-person meeting is productive and a post- workshop action plan with specified deliverables and timelines.



1. Pre-workshop: Individual RAISE assessment tool review

In this step, the stakeholders in each state government needed to participate are identified and provided with the RAISE Assessment Form (page 12) to review and familiarize themselves with, prior to the group workshop. The main purpose of this individual exercise is to familiarize government staff with the tool, encourage self-reflection and ensure that attendees come prepared to the workshop.

2. Workshop: Group RAISE consensus assessment

The one-day workshop (typically held quarterly) is structured into three main activities:

- Small group work Stakeholders first discuss their completed individual assessments in small groups and complete the same assessment form as a small group. This typically takes about two hours. TCI staff help guide the process of completing the RAISE Assessment Consensus Form (page 27).
- Consensus The small groups then reconvene for 2.5 hours to reach consensus on what stage they are in along the implementation continuum, noting relevant evidence.
- Action planning Stakeholders then develop a State Government Action Plan (page 38) for improvement over the last hour to prioritize activities for the next quarter

3. Post-workshop: Implement Action Plan

After the workshop, the state government implement the action plan developed during the workshop.

Following the initial workshop, it is recommended that the state government organize quarterly workshops of the same format to evaluate progress, identify areas for improvements and develop a clear action plan for the next quarter. As states advance in implementation, these meetings may be held on a biannual or as-needed basis. At each subsequent meeting, TCI's role will lessen as government staff own the process and their assessment scores increase.

CRITERIA

This tool assesses capacity based on TCI's Sustainable Scale-Up Pillars (Figure 2) – focusing on the four pillars. Within each pillar, the tool utilizes the following criteria to assess local government capacity in family planning.

I. Increased Political and Financial Commitment

1 Leadership for FP & AYRH interventions
2. Policy and Guidelines for FP/AYRH program Implementation
3. Financial commitments

- 4. Financial spending
- 5. Financial management and documentation of funds

II. Capacity (Knowledge) Transfer of Family Planning and AYRH Skills

- 1. Improved Government Capacity for program implementation
- 2. Continuous quality improvement
- 3. Integration of Demand Generation and Service Delivery
- 4. Health Management Information Systems (HMIS) for FP/AYRH
- 5. Use of information for decision-making
- 6. Referral systems for FP/AYRH
- 7. Supportive supervision of interventions
- 8. Feedback and sharing of FP data and reports

III. Institutionalization of TCI's Proven Approaches at All Levels of the Health System

- 1. Access and utilization of TCI University
- 2. Coaching on FP/AYRH
- 3. Continuous adaptation of FP/AYRH high-impact approaches
- 4. Implementation of approaches according to quality standards
- 5. Diffusion of high-impact approaches

- 6. FP method mix
- 7. Integration of FP with other health services
- 8. Contraceptive procurement and logistics management
- 9. Public-private partnership
- 10. Community involvement in FP/AYRH

IV. Sustained Demand through Improved Attitudes and Behaviors towards FP & AYRH

- 1. Women (and men) report favorable community attitudes toward contraception
- 2. Women (and men) personally advocate for FP in their family and community
- 3. Women (and men) refer relatives/ friends to facility for FP/AYRH
- 4. Women (and men) intend to use FP in next 12 months
- 5. Proportion of modern method users shift toward LARC users from short-term methods users
- 6. Critical mass signifying demand for FP/AYRH
- 7. FP/AYRH outcomes sustained

SCORING

After each small group scores all the components under the four domains in the RAISE Assessment Form, they will compute the average score for each domain by adding the individual ratings and dividing by the number of components. For example, the first domain has seven components, so after rating each component from 1 to 4, add those ratings together and divide by 7.

At the end of the assessment, use the Level of Implementation computation form (Table 1) to get the final score. This is determined by weighting each domain and then computing an overall percentage. The criteria for each score are outlined in the tool itself (see page 12). It is important that supporting evidence is also provided with each score. This may include budgets, monitoring plans, meeting minutes and state government policy documents and reports. Where supporting evidence is not available, the state government entity should provide a justification for the score.

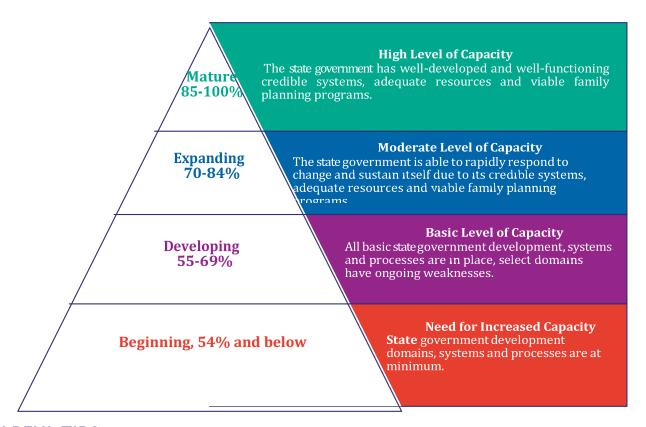
Table 1: Calculating the level of implementation progress

Capacity Domains	Average Score	Weight	Scoring
	Place your average score for each domain here.	This signifies the importance, or "weight" assigned to each domain.	Multiply the average score by the weight
Domain 1		30%	
Domain 2		20%	
Domain 3		25%	

Domain 4	25%	
	TOTAL	
	Average score	
	(total divided by 4)	

The number in the purple box is the overall score and the state governments are ranked according the levels in Figure 4 below. Local governments that score 85-100% will be eligible for consideration to graduate since they have a high likelihood for long-term sustainability when TCI is eventually phased out. All state governments evaluated during the assessment period will be ranked based on their scores and the best performing will be rewarded in accordance with TCI's Recognition and Reward Strategy.

Figure 4: Four levels of performance are possible during the assessment.



HELPFUL TIPS

- State government leadership should be involved from the very beginning. Meet with necessary government officials early on to update them on the assessment tool's objective. Make sure they are well-aware of the process and give their concurrence to undertake the activity.
- TCI staff should facilitate the initial process. To ensure sustainability, TCI staff will progressively transfer facilitation skills to the state government so future assessments are conducted by local government staff with minimal TCI support.
- The tool is meant to be adaptable. If certain criteria are not applicable to a government or program, that remove or adapt it so that it makes sense.
- Agree with the relevant stakeholders on a list of participants, venue and date.
- Share an overview of the tool and the individual assessment form before the workshop with the proposed list of participants.
- Facilitators should ask open-ended, probing questions to encourage group discussion during the workshop, and take notes on participant responses. These notes are later used for action planning.
- The final scores are designed to set priorities for the actions and used to judge performance. The state government reviews or adjusts its performance and builds on the suggested actions to define next steps, responsibilities, time frame and possible technical assistance needs.

- TCI can plan its coaching based on which stage a government is in, identifying geographies that may need more intensive coaching and those that may need coaching to shift.
- Since this is work in progress, it is important to agree on a time for the next assessment workshop and to monitor the progress of action items and course corrections in the meantime.
- Be sure to tell participants that this assessment is not an end in itself, but, rather, one step in a significant change process, which requires all staff's commitment to implement the improvements in their day-to-day work.

WORKSHOP MATERIALS

- 1. RAISE Assessment Form (completed both individually prior to the workshop and as a small group during the workshop)
- 2. RAISE Assessment Consensus Form
- 3. State Government Action Plan Form

RAISE ASSESSMENT FORM

Individual Review

Each participant should be provided with the form in advance (either electronically or in hard copy) to familiarize themselves with the form and prepare answers to be deliberated within their small groups at the workshop. The duration for this exercise is about an hour.

Instructions:

- Please use the form to familiarize yourselves with the indicators measured to assess the state and local government's readiness to implement the family planning program
- Bring your individual assessment to the workshop for the next step of group work
- Ensure you document means of verification or evidence for scores given if applicable

Small group consensus exercise

The form will be completed during the meeting by small groups. The duration for this exercise is about two hours. For each capacity domain, group members should come to consensus on the level of development that best describes the state government, citing the evidence that all group members agree supports their decision. Record these in the far-right column of the table.

Instructions:

- Divide workshop participants into three groups per state government. Each small group should nominate one person to take notes on the RAISE Assessment Form as the other members discuss.
- Each group should identify the level of development for each capacity domain of their state government while providing examples from their experience, as evidence to support their assessment.
- Members of each group should discuss each capacity domain in turn, exploring any differences in their perceptions.
- Remember that everyone's viewpoint is equally valid because it represents that person's individual experience.
- All of the characteristics of a given development rating must be present to place the state government at that stage. If any single characteristic is absent, your local government fits an earlier stage.
- Circle the current level that best represents the status in your state government and indicate the evidence for that level.

Note: The RAISE Tool includes both family planning and AYRH programming together for each domain component. Users of the tool should assess and score the programs individually to ensure appropriate attention given that the state government's programming in one area may be stronger than the other.

RAISE ASSESSMENT FORM

Domain	Component	Criteria	F	Rating	Evidence	
			FP	AY		
Domain	1:Political and Fi	nancial Commitment for FP/AYRH Interve	ention			
1.1	Leadership ¹ for FP/AYRH	State has limited or no identified leadership, or committed members, for FP/AYRH issues.	1	1	FP Evidence:	AY Evidence
	interventions Determine the capacity of	The State has an identified leadership (RH unit/AHD unit), or members, with a commitment to FP/AYRH issues.	2	2		
	the State's management to lead in the areas of FP/AYRH	The leadership, or committed members understand their roles and FP/AYRH issues.	3	3		
	,,,,,,,,,	The leadership, or committed members are providing strategic thinking and direction, planning, implementing and monitoring FP/AYRH interventions.	4	4		
1.2	Policies and Guidelines for FP/AYRH program	State has no policy documents and guidelines (Costed Implementation Plan, Annual Operational Plan, FP/AYRH workplan) for implementing FP/AYRH programs.	1	1	FP Evidence:	AY Evidence
	Assess the ownership and design of FP/AYRH implementation strategies/approaches	State has policy documents and guidelines articulating clear FP/AYRH strategies and approaches that was developed with full participation of all stakeholders including private sector and community	2	2		
		Evidence based FP/AYRH approaches are integrated into these policy documents and guidelines and are being used to guide FP/AYRH program implementation	lines and are being			
		FP/AYRH plans are being implemented by government with evidence of review and tracking of progress quarterly or as required	4	4		
1.3	Advocacy for FP/AYRH Assess the extent of advocacy and engagement	High-level government officials and other influential leaders are passively, or not advocating for FP/AYRH in the community.	1	1	FP Evidence:	AY Evidence

 $^{^{\}rm 1}$ Leadership includes Project Implementation Team (PIT), Technical Working Groups, etc.

Domain	Component	Criteria	Rating		Evidence	
			FP	AY		
	of policy makers to advance the FP/AYRH needs of the population.	High-level government officials and other influential leaders are actively advocating for FP/AYRH in the community	2	2		
		High-level government officials and other influential leaders are making public statements at forums, public events and on the media. FP/AYRH visibility is high.	3	3		
		FP/AYRH issues and priority needs of the community are included in the agenda of high-level state meetings. State has adopted and/ or supported policies (laws, regulations, budgets, etc.) that advance FP/AYRH needs of the community.	4	4		
1.4	State financial commitments to FP/AYRH intervention	State does not have FP/AYRH budget line and inconsistently commits and budget funds for FP/ AYRH interventions every Financial year.	1	1	FP Evidence:	AY Evidence:
	Determine if the State commits funds for FP/AYRH interventions and this commitment increases each following financial	State has a budget line and consistently commits and budgets funds for FP/ AYRH interventions every financial year.	2	2		
		State financial commitment for FP/ AYRH interventions consistently increases every financial year.	3	3		
	year.	State has multiple sources of funding for FP interventions I FP budget line, SOML, BHCPF, LGA Derivation fund etc.	4	4		
1.5	Financial spending of State on FP/AYRH interventions	State does not release its committed funds for planned FP/AYRH activities (for current or most recent FY) on schedule.	1	1	FP Evidence:	AY Evidence:
	Determine if State spends its budgeted allocations for	State releases some of its own committed funds (less than 50% for planned FP/AYRH activities on schedule as planned.	2	2		
	FP/AYRH interventions, timely avails funds and tracks expenditure.	State spends more than 50% of own budgeted allocation for planned FP/AYRH activities.	3	3		
		State releases and spend more than 70% of committed funds based on matching fund requirement for planned FP/AYRH activities	4	4		
1.6		State has limited or no written financial documentation procedures for budgeted FP/AYRH funds.	1	1	FP Evidence:	AY Evidence:

Domain	Component	Criteria			Evidence	
			FP	AY		
	Financial documentation of FP/AYRH funds	State has financial documentation procedures and complete and appropriate financial documentation of health activities' funds (including FP/AYRH) are available.	2	2		
	Assess if record keeping is adequate and if financial files are audit ready	State staff involved in implementation of FP/AYRH activities understand the financial documentation procedures and consistently adhere to them.	3	3		
		In addition, financial documentation files for health activities' funds (including FP/AYRH) are regularly updated, stored in a secure location and audited internally.	4	4		
1.7	Financial management system of FP/AYRH funds	State has limited or no designate finance system and staff for managing health sector funds, including FP/AYRH.	1	1	FP Evidence:	AY Evidence:
	Assess if financial management system is accurate and reliable	State has a designate finance system and staff for managing health sector funds, including FP/AYRH.	2	2		
		The finance system for managing FP/AYRH funds is consistently adhered to, known and understood by all relevant finance and implementing staff.	3	3		
		The State finance system managing FP/AYRH funds presents an accurate, complete picture of expenditures, revenue, and cash flow in relation to FP/AYRH program outputs and services.	4	4		
	Average score: Total the ratings for all 7 components for FP and 7 components for AYRH and divide by 7 (FP) and 7 (AYRH)				Domain Average score: (FP Average plus AY Average) divide by 2	
Domain	2: Capacity (Kno	owledge and Skills) Transfer				
2.1	Commitment to leading and	State accepts accountability for its leadership roles and actions – as individuals and as part of a collective team	1	1	FP Evidence:	AY Evidence:
	coordinating change	State takes leadership in collaborative testing and implementation of innovative interventions or practices	2	2		

Domain	Component	Criteria	Rating		Evidence	
			FP	AY		
	Determine the extent to which the state is willing to create new institutional	that will result in more equitable outcomes, more responsive institutions and more empowered citizens				
	arrangements (new or innovative rules and ways of doing things) in order to effectively scale up proven FP/AYRH solutions	State ensures that collaborative innovations, partnerships and initiatives have clear and measurable outcomes with the required capabilities and resources to demonstrate impact	3	3		
		State puts in place regular review, monitoring and evaluation processes – ensures	4	4		
2.2	Strategies/ approaches for	State has limited or no defined and documented FP/AYSRH strategies or approaches.	1	1	FP Evidence:	AY Evidence:
	FP/AYSRH program Assess the ownership and	State has defined and documented FP/AYSRH strategies or approaches	2	2		
	design of FP/AYSRH implementation strategies/ approaches	State demonstrate greater coordination of FP and or AYSRH programs with full participation of all stakeholders, including private sector and community.	3	3		
		State FP/AYSRH strategies or approaches address the minimum basic package according to national and international requirements, including access and quality of FP/AYSRH services.	4	4		
2.3	Adolescent & Youth Friendly Health Services	State does not have an adolescent & youth friendly health services (AYFHS) checklist to monitor the quality of services provided at health facilities		1	AY Evidence:	
	Determine if the state regularly assesses the quality of AYRH services provided at the facility-	State has a youth-friendly services checklist based on national or global AYFHS standards. The checklist includes AYRH Whole Site Orientation		2		
	level	State uses the youth-friendly services checklist (within its QI/QA system) to assess health facilities on a predetermined basis (quarterly, bi-annually, annually) and has determined which facilities can be considered AYFHS.		3		
		State uses the AYFHS checklist (within its QI/QA system) to prioritize quality improvement interventions in low-performing facilities and the sharing of knowledge/best practices from high-performing facilities.		4		

Domain	Component	Criteria	R	ating	Evidence	
	•		FP	AY		
2.4a	Health Management Information Systems	Less than 50% of facilities reported data on FP/AYRH	1	1	FP Evidence:	AY Evidence:
	(HMIS) for FP/AYRH	50-70% of facilities reported data on FP/AYRH	2	2		
	Completeness: In the last				_	
	12 months, what was the highest reporting rate?	70-90% of facilities reported data on FP/AYRH	3	3		
	Specify which month it occurred.	More than 90% of facilities reported data on FP/AYRH	4	4		
2.4b	Health Management Information Systems	Less than 50% of facilities reported data on FP/AYRH	1	1	FP Evidence:	AY Evidence:
	(HMIS) for FP/AYRH	50-70% of facilities reported data on FP/AYRH	2	2		
	Completeness: In the last 12 months, what was the lowest reporting rate? Specify which month it occurred.	70-90% of facilities reported data on FP/AYRH	3	3		
		More than 90% of facilities reported data on FP/AYRH	4	4		
2.4c	Health Management Information Systems	Less than 50% of facilities reported data on FP/AYRH	1	1	FP Evidence:	AY Evidence:
	(HMIS) for FP/AYRH	50-70% of facilities reported data on FP/AYRH	2	2		
	T: 1: 1411	70-90% of facilities reported data on FP/AYRH	3	3		
	Timeliness: What was the reporting rate in the reporting month prior to this assessment?	More than 90% of facilities reported data on FP/AYRH	4	4		
2.4d	Health Management	There were no FP/AYRH DQA efforts	1	1	FP Evidence:	AY Evidence:
	Information Systems (HMIS) for FP/AYRH	FP/AYRH DQA efforts were ad hoc	2	2		
	Accuracy: Did HMIS Data	FP/AYRH DQAs were regularly scheduled but not always conducted	3	3		
	Quality Audits (DQAs) take place as scheduled?	FP/AYRH DQAs were regularly scheduled and conducted	4	4		
2.5a	Conduct of FP/AYRH data review meetings	No meetings were held to review FP/AYRH data and program progress	1	1	FP Evidence:	AY Evidence:

Domain	Component	Criteria	Rating		Evidence	
			FP	AY		
	Assess the existence of	Meetings to review FP/AYRH data and program progress were held on an ad hoc basis	2	2		
	mechanisms for evidence- based problem/ opportunities identification	Meetings to review FP/AYRH data and program progress were regularly scheduled but not always held	3	3		
	and decision making (e.g., performance review meetings) in the state	Meetings to review FP/AYRH data and program progress were regularly scheduled and held	4	4		
2.5b	Representation in FP/AYRH data review	No meetings were held to review FP/AYRH data and program progress	1	1	FP Evidence:	AY Evidence:
	meetings	In meetings held, participants were mainly data producers and limited representation of data users	2	2		
	In the performance review meetings conducted in the state, was there a broad representation of people	In meetings held, there was good representation of participants from both data producers and data users, but not key decision makers	3	3		
	who produce and utilize data, including key decision makers?	In meetings held, there was good representation of participants from both data producers and data users, including key decision makers	4	4		
2.5c	Quality of FP/AYRH data review meetings	No meetings were held to review FP/AYRH data and program progress	1	1	FP Evidence:	AY Evidence:
	In the performance review	In meetings held, programmatic implications were not discussed	2	2		
	meetings conducted in the state, were programmatic implications adequately	In meetings held, programmatic implications were discussed, but not adequately	3	3		
	discussed?	In meetings held, programmatic implications were adequately discussed	4	4		
2.6	Usage of data to inform decision-	Important decisions on FP/AYRH were <i>almost always</i> made without first reviewing the relevant data	1	1	FP Evidence:	AY Evidence:
	making Assess the extent to which data is utilized in decision-	Important decisions on FP/AYRH were <i>usually</i> made without first reviewing the relevant data	2	2		
	making processes	Important decisions on FP/AYRH were <i>sometimes</i> made without first reviewing the relevant data	3	3		
		Important decisions on FP/AYRH were <i>rarely made</i> without first reviewing the relevant data	4	4		

Domain	Component	Criteria	Rating		Evidence	
			FP	AY		
2.7	Facility-to-Facility Referral systems for	The state has limited or no community to facility and or inter-facility referral systems for FP and AYRH	1	1	FP Evidence:	AY Evidence:
	FP/AYRH	The state has functional FP/AYRH referral systems for both community to facility and inter-facility referrals	2	2		
	Assess the state's ability to ensure provision of comprehensive FP/AYRH services to clients through effective facility-to-facility	State staff and volunteers have been trained on how to make effective referrals and relevant tools are available in adequate quantities. Tools include age of client referred.	3	3		
	referral systems	The state periodically evaluates/ verifies that services were received for all clients and specifically for youth ages 15-24. State collects any feedback from clients, including AYs. The approach is documented and updated and can be shared as a model/resource.	4	4		
2.8	Supportive supervision (SSV) of	There is limited or no supervisory plan and structure for FP implementation.	1		FP Evidence:	
	FP interventions Establish the effectiveness of the FP support supervision structure.	A supervisory plan, structure and process exists for FP implementation that include regular (monthly or quarterly) supervisory visits for commodities/logistics, health promotion/community mobilization, and service delivery.	2			
		FP Supervisory tools (Supply/Demand/M&E) are available in adequate quantities and supervisors are trained on their use.	3			
		State conducts regular SSV to assess quality of facilities and recommendations from the SSV are used to improve FP services	4			
2.9	Access and utilization of TCI University Determine the level of	Less than 50% of the total expected state staff are registered in TCI-U and have completed less than five online courses on TCI-U FP/AYRH proven approaches and received a certificate	1	1	FP Evidence:	AY Evidence:
	Determine the level of access and utilization of TCI University by state staff	Less than 50% of the total expected state staff are registered in TCI-U and have completed five or more online courses on TCI-U FP/AYRH proven approaches and received a certificate	2	2		

Domain	Component	Criteria	Ra	ating	Evidence	
			FP	AY		
		More than 50% of the total expected state staff are registered in TCI-U and have completed five or more online courses on TCI-U FP/AYRH proven approaches and received a certificate	3	3		
		More than 50% of the total expected state staff are registered in TCI-U and have completed five or more online courses on TCI-U FP/AYRH proven approaches and received a certificate. Staff submit at least 3 posts per month on TCI-U COP	4	4		
2.10	Coaching on FP/AYRH Assess the relevance and effectiveness of coaching	The state has inadequate, or no trained coaches with appropriate technical expertise to conduct coaching on FP/AYRH	1	1	FP Evidence:	AY Evidence:
	conducted by the state	The state has adequately trained coaches with appropriate technical expertise and skills who conduct coaching and mentoring of staff and volunteers on FP/AYRH based on work plan (for planned coaching), or coaching request from staff (on-demand coaching). Guidelines and IEC materials are availed to coachees during coaching sessions.	2	2		
		Coachees' acquisition of new skills is reinforced after the coaching session has ended and areas of further support identified through action planning and setting of measures of progress.	3	3		
		Coaching activities are periodically evaluated for their relevance and effectiveness and curricular or tools are updated based on findings and identified additional learning needs.	4	4		
Average score: Total the ratings for all 14 components for FP and 14 components for AYRH and divide by 14 (FP) and 14 (AYRH)				Domain Average score: (FP Average plus AY Average) divide by 2		

Domain 3: Institutionalization of TCI Proven Approaches at All Levels of the Health System

Domain	Component	Criteria	Rating		Evidence	
	•		FP	AY		
3.1	Adaptation and adoption of FP/AYRH proven high impact	FP/AYRH proven high impact approaches (HIA) have not been incorporated into the state policies, or workplans, guidelines and standards.	1	1	FP Evidence:	AY Evidence:
	approaches Determine whether the state has adapted FP/AYRH proven high impact	At least 1 to 2 FP/AYRH proven HIAs have been incorporated into the state policies, or workplans, guidelines and standards.	2	2		
	approaches AYRH HIAs are SP training on provider bias	At least 3-5 FP/AYRH proven HIAs have been incorporated into the state policies, or workplans, guidelines and standards.	3	3		
	AYRH WSO, use of AYFHS checklist Inreaches/outreaches for AY, SBCC for AY	More than 5 FP/AYRH proven HIAs have been incorporated into the state policies, or workplans, guidelines and standards and reflect data-informed priorities in advocacy, supply & demand generation	4	4		
3.2	Implementation of FP/AYRH proven high impact approaches	The state has no trained service providers available to implement high impact FP/AYRH approaches and interventions	1	1	FP Evidence:	AY Evidence:
	according to quality standards	The state has trained service providers but not implementing high impact FP/AYRH approaches and interventions	2	2		
	Determine if FP/AYRH proven high impact approaches are implemented according to quality standards and guidelines	FP/AYRH service providers, including volunteers, have been trained and oriented on the FP/AYRH guidelines and toolkits and are implementing the high impact interventions	3	3		
		A system exists to verify providers' compliance with the guidelines and to provide targeted on-site knowledge and skill updates as needed. Compliance monitoring reports are available.	4	4		
3.3	Scale up and Diffusion of FP/AYRH proven high impact	FP/AYRH proven high impact approaches are not implemented by Non-TCI directly supported health facilities and communities	1	1	FP Evidence:	AY Evidence:
	approaches Determine existence diffusion and scale up of	FP/AYRH proven high impact approaches are implemented by health facilities and communities not directly supported by TCI-funded program	2	2		

Domain	Component	Criteria	R	ating	Evidence	
			FP	AY		
	FP/AYRH proven high impact approaches	FP/AYRH proven high impact approaches are implemented by State implementing partners not directly supported by TCI-funded program	3	3		
		FP/AYRH proven high impact approaches are implemented by other neighboring states not directly supported by TCI-funded program.	4	4		
3.4	Integration of FP/AYRH with other health services	No supported HFs provide FP/AYRH services integrated with at least one other health service (e.g. RI, HIV/ AIDS, etc.).	1	1	FP Evidence:	AY Evidence:
	Determine if service	Less than 50% supported HFs provide FP/AYRH services integrated with at least one other health service	2	2		
	providers integrate FP/AYRH services with other health services	50% or more supported health facilities provide FP/AYRH services integrated with at least one other health service	3	3		
		Providers at all service delivery points integrating FP/AYRH services have been trained to offer FP/AYRH services (information and counselling).	4	4		
3.5	Contraceptive Logistics Management Systems	State has a basic or no system for ensuring commodity security including storage and distribution of contraceptives.	1	1	FP Evidence:	AY Evidence:
	(CLMS) Determine that the state has effective contraceptive logistics management systems for FP/AYRH	State has an established CLMS that adequately plan for and forecasts current and future commodity needs. This system takes into consideration AY FP needs (e.g., condoms and EC).	2	2		
		Contraceptive supplies are stored in safe, secure places, protected from excessive heat, cold, and humidity. A functioning inventory system exists that records all incoming and outgoing stock. Staff have been trained to use the system.	3	3		
		Trained staff consistently use the supply system to forecast future requirements, ensure adequate stock with less than 10% of HFs providing FP/AYRH services reporting stock	4	4		
3.6		Public-private sector meetings held irregularly or not at all.	1	1	FP Evidence:	AY Evidence:

Domain	Component	Criteria	R	ating	Evidence		
	-		FP	AY			
	Public-private partnership for FP/AYRH	PPP sector meetings held regularly as scheduled, and all relevant private sector members are represented in these meetings.		2			
	Determine if the state has a mechanism for involving both the public and private sectors (Private Hospitals &	performance data, and use data to inform their decision performance data, and use data to inform their decision.					
	PPMVs) in FP/AYRH program planning, implementation and monitoring	All members feel ownership in taking action to advance FP/AYRH activities, including advocating for FP/AYRH in the community and there is coordination of efforts.		4			
	ore: Total the ratings for a (FP) and 6 (AYRH)	all 6 components for FP and 6 components for AYRH and			FP Av + AY Av divide by 2		
Domain	4: Sustained Dem	and through Improved Attitudes and Beha	viors to	wards FP			
4.1	FP method mix	The state has limited contraceptive options for AYs and other women of reproductive age	1	1	FP Evidence:	AY Evidence:	
	Determine that the state provides comprehensive FP method options to clients demonstrating method mix	The state has less than 5 different modern contraceptive method options for AYs and other women of reproductive age.	2	2			
	acmonstrating method mix	The state has and offer different short-term and long- term methods demonstrating FP method mix	3	3			
		A mechanism exists in the state to assess and ensure continuous FP method mix for women of reproductive age including AYs	4	4			
4.2	Community-to-Facility Referral systems for FP/AYRH	The state has no documented community-to-facility ² referral systems for FP/AYRH services available at all health service delivery points (health facilities and community)	1	1	FP Evidence:	AY Evidence:	

² Community-to-Facility referral system connects clients in the community to health facilities providing FP services not offered by the CHWs.

Domain Component		Criteria	Ra	ating	Evidence	
			FP	AY		
	Assess the state's ability to ensure provision of	The state has documented community-to-facility referral systems for FP/AYRH services available at all health service delivery points (health facilities and community)	2	2		
	comprehensive FP/AYRH services to clients through effective community-to- facility referral systems	State Staff and volunteers (where applicable) have been trained on how to make effective referrals and relevant tools are available in adequate quantities. Tools include age of client referred.		3		
		The State periodically evaluates/ verifies that services were received for all clients and specifically for youth ages 15-24. LG collects any feedback from clients, including youth. The approach is documented and updated and can be shared as a model/resource.	4	4		
4.3	Community involvement and	The state provides limited or no opportunities for the community to participate in its FP/AYSRH activities.	1	1	FP Evidence:	AY Evidence:
	community-led FP/AYRH programs	The state informs the community about its FP/AYSRH interventions.	2	2		
	Determine the extent to which the state's FP/AYRH programs reflect	The state involves community volunteers in FP/AYSRH program activities.	3	3		
	community needs and values, ensuring systematic demand generation	The state seeks broad community involvement and feedback in shaping FP/AYSRH program activities. FP/AYSRH leaders and organizations are engaged in designing and implementing FP/AYSRH programming.	4	4		
4.4	State Policies and, or Structures Support Community	The state does not have policies, or strategies and structures (including SBCC) to support community engagement in FP/AYRH programs	1	1	FP Evidence:	AY Evidence:
	engagement in FP/AYRH Determine the extent to	The state has policies, or strategies and structures (including SBCC) for community engagement in FP/AYRH programs but not functional	2	2		
	which the state's policies and structures support community engagement in FP/AYRH programs	The state has policies, or strategies and functional structures (including SBCC) focusing on community engagement in FP/AYRH programs	3	3		
		The State demonstrates willingness to revisit its policies, or strategies and structures to respond to community FP/AYRH needs and ideas. In addition, state provides funding for community engagement activities	4	4		

Domain	Component	Criteria	R	ating	Evidence		
	•		FP	AY			
4.5	Provider Behavior towards FP/AYRH	There are no strategies in place to assess and address provider attitudes and bias towards FP/AYRH	1	1	FP Evidence:	AY Evidence:	
	Determine if provider behavior supports improved access to comprehensive quality FP services to clients, including method mix	The state has some strategies in place to assess or address provider attitudes and bias towards FP/AYRH. Government conducts sessions on counselling youth on method choices but does not hold values clarification exercises for providers.	2	2			
		The state has trained FP/AYRH providers on Interpersonal Communication and Counseling. Governments conducts provider bias reduction sessions for AYRH that include values-clarification exercises for attitudinal change. However, government does not measure the effectiveness of these sessions.	3	3			
		The state has trained FP/AYRH providers on Interpersonal Communication and Counseling who are offering FP/AYRH services to clients. Government conducts provider bias reduction sessions for AYRH that include values-clarification exercises for attitudinal change. Government assesses results of these sessions.	4	4			
4.6	Social Behavior Change	The state SBCC does not have vision, mission and terms of reference (ToR) to guide program implementation	1		FP Evidence:		
	Communication (SBCC) Management/Coordin ation	The state SBCC has a vision and mission statement but no ToR to clarify roles and support functionality of the group	2				
	Determine if the SBCC leadership has a vision, mission & ToR and coordinates partners and	The state SBCC has a vision, mission and terms of reference (ToR) to guide committee activities but no strategy or leadership structure to coordinate partners and program implementation	3				
	program implementation	A state SBCC with well-defined vision, mission, ToR, SBCC strategy with specific audience segments and approaches, and leadership structure to guide and coordinate program implementation.	4				
4.7	Meaningful Involvement of young	Government does not intentionally involve youth in decision-making processes.		1	AY Evidence:		

Domain	omain Component Criteria				Rating		Evidence	
			FP	AY				
	people in Adolescent Health Development Determine if young people	Government involves youth or youth-led organizations in some meetings. However, youth are not asked to contribute to the decision-making process and their feedback is not incorporated into policy/programs.		2				
are meaningfully engaged in AYRH programming		Government incorporates intentional youth engagement activities in annual workplan. Government involves youth or youth-led organizations in majority of regular government meetings and working groups. Youth voice their opinions and meaningfully contribute to program development.						
		Government has a youth engagement policy that requires youth participation in government meetings and program planning. Government tracks the number of meetings with youth participation and involves youth in RAISE tool assessments. Government partners with local youth organizations to identify and cultivate diverse group of youth leaders to be involved in AYRH program activities. There is a direct communication line between the young people, policy makers and program managers. Young people directly draft or are involved in drafting young people policy and program in the state.		4				
4.8	Resource Mobilization and Utilization for	The state does not prioritize funding for demand and SBCC activities for FP/AYRH	1	1	FP Evidence:	AY Evidence:		
	Demand and SBCC Interventions Determine if the state has funding for SBCC and	The state SBCC team has mapped sources of funding for demand and SBCC activities but lack skills to mobilize these resources for interventions	2	2				
	demand interventions	The state SBCC team has mapped sources of funding for demand and SBCC and equally have skills to mobilize resources for interventions but lack capacity for effective utilization	3	3				
		State has resource map, skilled in resource mobilization and has system for resource utilization on all SBCC interventions segmented as well for youth	4	4				
_	ore: Total the ratings for a (FP) and 7 (AYRH)	all 7 components for FP and 7 components for AYRH and			FP Av + AY Av divide by 2			

Domain	Component	Criteria	Rating		Evidence	
			FP	AY		

	Family Planning											
Domain	Domain Average Score	Weighted score	Total Score	Grading								
Domain 1		30%		85-100% = Mature								
Domain 2		20%		70-84% = Expanding								
Domain 3		25%		55-69% = Developing								
Domain 4		25%		<54% = Beginning								
Total		100% / 4										

Domain	Domain Average Score	Weighted score	Total Score	Grading
Domain 1	36016	30%		85-100% = Platinum "Youth-Friendly City for AYRH"*
Domain 2		20%		70-84% = Expanding "Youth-Friendly City for AYRH"*
Domain 3		25%		55-69% = Developing city for AYRH
Domain 4		25%		<54% = Beginning city for AYRH
Total Average		100% / 4		

Family Planning and AYSRH											
Domain	Domain Average Score	Weighted score	Total Average Weighted Score	Grading							
Domain 1		35%		85-100% = Mature							
Domain 2		25%		70-84% = Expanding							
Domain 3		25%		55-69% = Developing							
Domain 4		15%		<54% = Beginning							
Total Average		100% / 4									

RAISE ASSESSMENT CONSENSUS FORM

This form is completed in-person during the meeting. The duration for this exercise is 2.5 hours. For each capacity domain, the workshop members should come to consensus on the level of development that best describes the local government, citing the evidence that all workshop members agree supports their decision. Record these in the far-right column of the table

Instructions:

- 1. Place all workshop participants into one group representing their state government after they have completed their small group assessment.
- 2. The state government group should nominate one person to take notes on the Assessment Consensus Form as the members of each small group state the level of development they chose for each capacity area, along with the evidence for that decision.

- 5. Use the central section of the form, under each group number, record the level of development that group selected.
- 4. In the larger white space beneath the group numbers and individual levels, summarize the evidence presented by all groups.
- 5. For each capacity domain, state government staff should come to consensus on the level of development that best describes their geography, citing one or two pieces of evidence that all members agree supports their decision. Record these in the far-right column of the table.

Domain 1: Political and Financial Commitment for FP Intervention										
Component Small Group Level Selected State Consensus Level								I		
		FP AY				FP	AY			
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3				

1.1 Leadership for			Small Gro	Consensus Evidence					
FP/AYRH Interventions									
	S 11 S								
Component	Small Grou	ıp Level Sele	ected		***		State Consensus Leve		
		FP	T		AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
1.2 Policies and									
Guidelines for FP/AYRH			Small Gro	up Evidenc	e		Consensu	s Evidence	
programs									
Component	Small Group Level Selected						State Consensus Leve	el	
	FP			AY			FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
1.3 Advocacy for									
FP/AYSRH			Small Gro	up Evidenc	e		Consensus Evidence		
Component	Small Grou	ıp Level Sele	ected	l			State Consensus Leve	el	
		FP			AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
			Small Gro	up Evidenc	e		Consensu	s Evidence	

1.4 State financial commitments to FP/AYRH interventions									
Component	Small Grou	ıp Level Sele	ected	State Consensus Leve					
		FP					FP		
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
1.5 Financial spending									
of state on FP/AYRH interventions			Small Gro	up Evidenc	e		Consensu	s Evidence	
Component	Small Grou	ıp Level Sele	ected	State Consensus Leve					
	FP			AY			FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
1.6 Financial documentation of									
FP/AYRH funds			Small Gro	up Evidenc	e		Consensus Evidence		
Component	Small Grou	p Level Sele	ected				State Consensus Leve		
		FP	l-		AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			

1.7 Financial									
management system of FP/AYRH funds			Small Gro	Consensus Evidence					
FP Average score: (Total the State Consensus Levels for all 7 components for FP and divide by 7)		AY Averag Consensus I AY and divid	Levels for all	otal the State 7 componer	Domain 1 Average score: (FP Average plus AY Average) divide by 2)				
Domain 2: Capacity (Knowledge and Skills) Transfer									
Component	Small Grou	up Level Sele	ected	State Consensus Level					
	FP			AY			FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
2.1 2 Committed to									
leading and coordinating change	Small Group Evidence						Consensus Evidence		
coordinating change									
Component	Small Grou	Small Group Level Selected						State Consensus Level	

	FP			AY				FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Gr	oup 3			
2.2 Strategies										
/approaches for	Small Group Evidence							Consensus Evidence		
FP/AYSRH program										
Component	Small Group Level Selected							State Consensus Level AY		
	AY									
	G	roup 1		Grou	p 2	Gr	oup 3			
2.3 Adolescent and Youth Friendly Health Services										
	Small Group Evidence							Consensus Evidence		
Component	Small Group Level Selected							State Consensus Level		
	FP			AY				FP	AY	
	Group 1	Group 2	Group 3	Group 1	Group 2)	Group 3			
2.4a Health										
Management Information Systems	Small Group Evidence							Consensus Evidence		
(HMIS) for FP/AYRH										
Completeness: Highest reporting rate										
									22	

Component	Small Gro	up Level Sel	ected				State Consensus Leve	el
		FP			AY		FP	AY
	Group 1	Group 2	Group 3	Group 1	Group 2	Group 3		
2.4b Health								
Management Information Systems			Small Gro	up Evidenc	e		Consensu	s Evidence
(HMIS) for FP/AYRH Completeness: Lowest reporting rate								
Component	Small Gro	up Level Sel	ected				State Consensus Leve	el
	FP				AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
2.4c Health								
Management Information Systems			Small Gro	up Evidenc	e		Consensu	s Evidence
(HMIS) for FP/AYRH Timeliness								
Component	Small Gro	up Level Sel	ected				State Consensus Leve	<u> </u>
		FP			AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
2.4d Health								
Management Information Systems			Small Gro	up Evidenc	e		Consensu	s Evidence
(HMIS) for FP/AYRH								

Accuracy									
Component	Small Grou	up Level Sele	ected				State Consensus Leve	l	
·		FP			AY		FP AY		
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
2.5a Conduct of FP/AYRH									
Data Review Meetings			Small Gro	up Evidenc	e		Consensu	s Evidence	
Component	Small Grou	up Level Sele	ected				State Consensus Leve	l	
		FP			AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
2.5b Representation in									
FP/AYSRH Data Review Meetings			Small Gro	up Evidenc	е		Consensu	s Evidence	
o o									
Component	Small Grou	up Level Sele	ected				State Consensus Leve	I	
		FP			AY		FP	AY	
	Group	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			

2.5c Quality of FP/AYRH									
Data Review Meetings			Small Gro	up Evidenc	e		Consensu	s Evidence	
Component	Small Crou	in Loval Sala	estad				State Consensus Leve		
Component	Siliali Grou	ip Level Sele FP	cteu	AY			FP FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3	. ''	Al	
2.6 Use of Data to		_	P	ρ.	P -				
inform Decision Making			Small Gro	up Evidenc	e		Consensus Evidence		
Component	Small Grou	ıp Level Sele	cted				State Consensus Leve		
		FP			AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
2.7 Facility to facility									
referral systems for FP and AYSRH			Small Gro	up Evidenc	e		Consensu	s Evidence	
and Arskii									
Component	Cmall Cuar	un Loval Cala	stod				State Concensus Laur		
Component	Siliali Grot	ıp Level Sele	cteu				State Consensus Leve	36	

				FP			FP		
	Group 1	Group 2		Gı	oup 3				
2.8 Supportive									
Supervision (SSV) of FP Interventions			Small Gro	up Evidenc	Consensu	s Evidence			
interventions									
Component	Small Grou	ıp Level Sele	ected				State Consensus Leve	ıl .	
		FP			AY		FP		
	Group 1								
2.9 Access and									
Utilization of TCI University			Small Gro	up Evidenc	e		Consensus Evidence		
Component	Small Grou	ıp Level Sele	cted				State Consensus Leve		
		FP	1		AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
2.10 Coaching on									
FP/AYRH			Small Gro	up Evidenc	е		Consensu	s Evidence	

FP Average score: (Total the State Consensus Levels for all 14 components for FP and divide by 14)			ge score: (To Levels for all de by 14)			Domain 2 Average score: (FP Average plus AY Average) divide by 2)			
Domain 3: Institutionaliza				at All Lev	els of the	Health Systen			
Component	Small Grou	up Level Sel	ected	Τ			State Consensus Leve		
		FP	T		AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
3.1 Adaptation and									
adoption of FP/AYRH proven high impact			Small Gro	up Evidenc	e		Consensus Evidence		
approaches									
Component	Small Grou	up Level Sel	ected				State Consensus Leve	el	
		FP AY					FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
3.2 Implementation of									
FP/AYRH proven high impact approaches			Small Gro	up Evidenc	e		Consensu	s Evidence	
page application									

according to quality standards									
Component	Small Grou	ıp Level Sele	cted				State Consensus Level		
		FP		AY			FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
3.3 Scale up and									
Diffusion of FP/AYRH proven high impact			Small Grou	up Evidence	e		Consensu	s Evidence	
approaches									
Component	Small Grou	ıp Level Sele	cted				State Consensus Leve	el	
		FP			AY		FP	AY	
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
3.4 Integration of									
FP/AYRH with other health services			Small Grou	up Evidence	9		Consensu	s Evidence	
Component	Small Grou	ıp Level Sele	cted				State Consensus Leve	el	
		FP			AY		FP		
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3			
			Small Grou	up Evidence	9		Consensu	s Evidence	

3.5 Contraceptive procurement and logistics management										
Component	Small Grou	ıp Level Sele	cted					State Consensus Level		
		FP		AY			FP	AY		
	Group 1	Group 2	Grou p 3							
3.6 Public-private										
partnership for FP/AYRH			Small Grou	ıp Evidence				Consensu	s Evidence	
FP Average score: (Total the LG Consensus Levels for all 6 components for FP and divide by 6)		AY Averag Consensus I AY and divid		tal the LG 6 components for				Domain 3 Average score: (FP Average plus AY Average) divide by 2)		
Domain 4: Sustained Impa	act through	Improved	Attitudes	and Beha	viors tow	<i>r</i> ards	FP			
Component	Small Grou	ıp Level Sele	cted					State Consensus Level		
		FP			AY			FP	AY	
	Group 1	Group 2	Group 3	Group 1	Group 2)	Group 3			
4.1 FP method mix										
	Small Group Evidence							Consensu	s Evidence	
Component	Small Grou	ıp Level Sele	cted					State Consensus Leve	2	

	FP				AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
4.2 Community to								
facility Referral Systems			Small Gro	up Evidenc	e		Consensu	s Evidence
for FP/AYRH								
Component	Small Grou	p Level Sele	cted				State Consensus Leve	el
	FP FP				AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
4.3 Community								
Involvement in FP/AYRH			Small Gro	up Evidence			Consensu	s Evidence
Component	Small Grou	p Level Sele	cted				State Consensus Leve	el
		FP	,		AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
4.4 State Policies and or								
structures support community engagement			Small Gro	up Evidenc	e		Consensu	s Evidence
in FP/AYSRH								

Component	Small Grou	ıp Level Sele	ected				State Consensus Leve	I
		FP	_		AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
4.5 Provider Behavior								
towards FP/AYSRH			Small Gro	up Evidenc	e		Consensus	s Evidence
Component	Small Grou	ıp Level Sele	acted		State Consensus Leve	ı		
Component	Siliali di oc	ip Level Sele		FP			FP	1
	Group	Group						
	1	2		Gi	oup 3			
4.6 SBCC Coordination								- F. 2.1
			Small Gro	up Evidenc	e		Consensus	s Evidence
Component	Small Grou	ıp Level Sele	ected				State Consensus Leve	I
·		•		AY			AY	
	Group 1	Group 2		Gr	oup 3			
4.7 Meaningful								
Involvement of young people in Adolescent			Small Gro	up Evidenc	e		Consensus	s Evidence
Health Development								

Component	Small Grou	ıp Level Sele	ected				State Consensus Leve	el
		FP			AY		FP	AY
	Group 1	Group 2	Grou p 3	Grou p 1	Grou p 2	Group 3		
4.8 Resource								
Mobilization and			Small Gro	Consensu	s Evidence			
Utilization for Demand and SBCC Interventions								
FP Average score: (Total the State Consensus Levels for all 7 components for FP and divide by 7)		AY Averag Consensus I AY and divid	Levels for all				Domain 4 Average score: (FP Average plus AY Average) divide by 2)	

STATE GOVERNMENT ACTION PLAN FORM

Using this form, the group identifies the gaps identified during the assessment (preference given to components that received a score of 1 or 2).

Instructions:

- 1. Make as many copies of this form as are needed to encompass all the improvement objectives in the action plan.
- 2. State government members sit together in one group. Using the findings in the Assessment Consensus Form, they identify areas that need strengthening or further development.
- 3. The information for the first two columns should be copied from the State Assessment Consensus Form.
- 4. State government members should develop objectives that will lead to improvement of their performance, as well as relevant activities.
- 5. A responsible focal point person should be identified and assigned to each objective
- 6. All activities should have a timeline for implementation
- 7. If the state government requires support from partners, it should be clearly indicated in the form.
- 8. The state government focal person responsible for RAISE should ensure that the action plan developed is implemented before the next assessment

Sub-	Consensus	Current Gaps	Improvement Activities	Support Needed from	State Staff			
component	Current Level			Partners	Responsible	Month	Month	Month

REFERENCES

Civil Society Fund. (2011). *Organizational Capacity Assessment Tool*. Kampala, Uganda: Civil Society Fund.

Management Sciences for Health. (2010). *Management and Organizational Sustainability Tool: A Guide for Users and Facilitators*, 3rd edition. . Cambridge, MA 02139 USA.: Management Sciences feor Health.

New Partners Initiative Technical Assistance (NuPITA) Project. (2009). *Organizational Capacity Assessment Tool: Facilitator's Copy,* For Organizations Funded by USAID. Boston, MA 02210-1211: John Snow, Inc.

New Partners Initiative Technical Assistance (NuPITA) Project. (2014). *Technical Capacity Assessment (TCA) for Family Planning: Participant's Copy*. Boston, MA 02210-1211: John Snow, Inc.

The Challenge Initiative (unpublished report). (2019). Section III: *Pathways to Scale and Sustainability*. Baltimore, USA: Gates Institute.